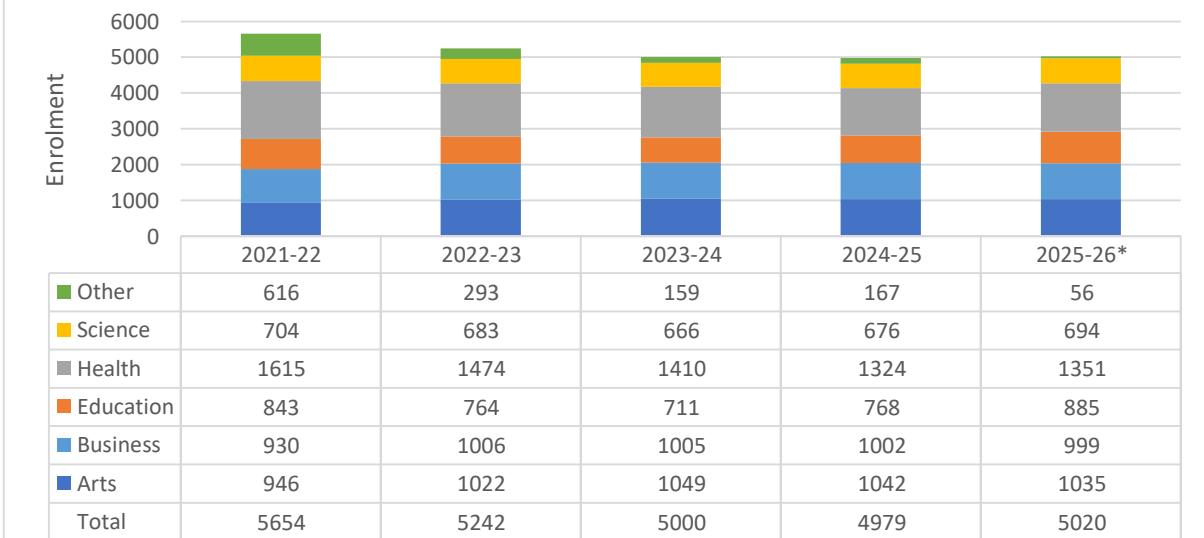


StFX Strategic Plan Metrics

Guide: Each Metric is given a colour under the Status 2027-28 heading indicating progress towards the University's 2027-28 goals. Green = progressing well, Yellow = actively monitored, and Red = action being taken.

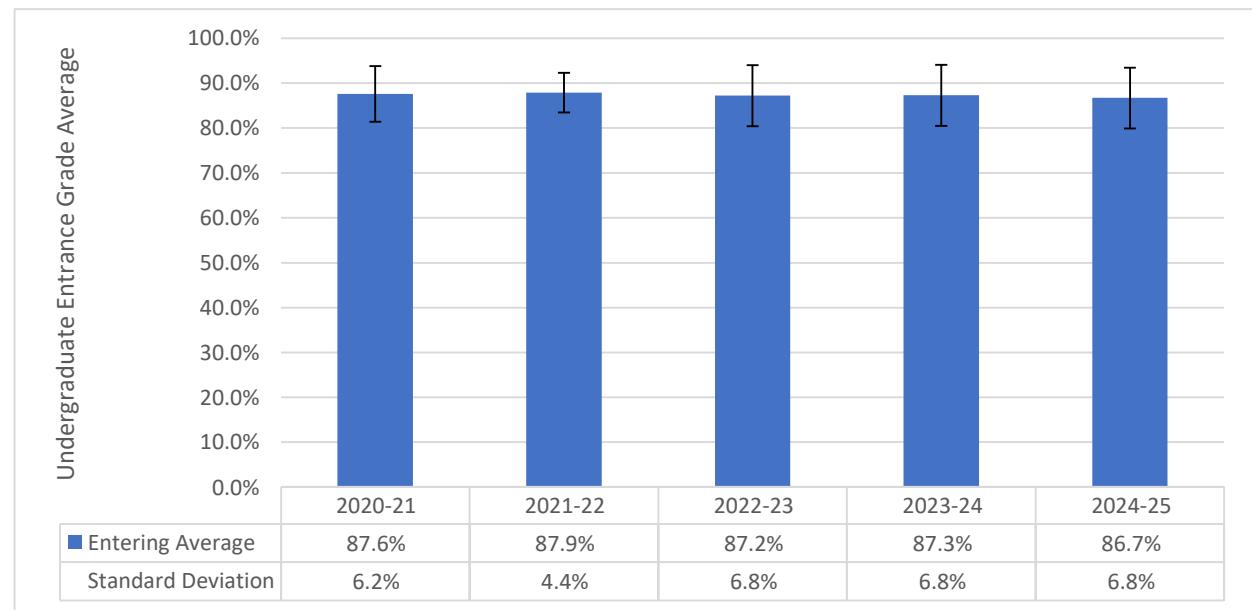
A - Academically Driven																																																			
Metric	Baseline 2022-23	Status 2027-28	StFX trend data																																																
A1 - Total program enrolment by Faculty			 <table border="1"> <caption>Enrolment by Faculty (2021-22 to 2025-26)</caption> <thead> <tr> <th>Category</th> <th>2021-22</th> <th>2022-23</th> <th>2023-24</th> <th>2024-25</th> <th>2025-26*</th> </tr> </thead> <tbody> <tr> <td>Other</td> <td>616</td> <td>293</td> <td>159</td> <td>167</td> <td>56</td> </tr> <tr> <td>Science</td> <td>704</td> <td>683</td> <td>666</td> <td>676</td> <td>694</td> </tr> <tr> <td>Health</td> <td>1615</td> <td>1474</td> <td>1410</td> <td>1324</td> <td>1351</td> </tr> <tr> <td>Education</td> <td>843</td> <td>764</td> <td>711</td> <td>768</td> <td>885</td> </tr> <tr> <td>Business</td> <td>930</td> <td>1006</td> <td>1005</td> <td>1002</td> <td>999</td> </tr> <tr> <td>Arts</td> <td>946</td> <td>1022</td> <td>1049</td> <td>1042</td> <td>1035</td> </tr> <tr> <td>Total</td> <td>5654</td> <td>5242</td> <td>5000</td> <td>4979</td> <td>5020</td> </tr> </tbody> </table>	Category	2021-22	2022-23	2023-24	2024-25	2025-26*	Other	616	293	159	167	56	Science	704	683	666	676	694	Health	1615	1474	1410	1324	1351	Education	843	764	711	768	885	Business	930	1006	1005	1002	999	Arts	946	1022	1049	1042	1035	Total	5654	5242	5000	4979	5020
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Nursing/Health	1474																																																		
Other	293																																																		
TOTAL	5242																																																		

Source: MPHEC, AAU for 2025-26

A2 -
Undergraduate
Admissions
Profile

Average
Admission Grade,
starting academic
year

87.2%

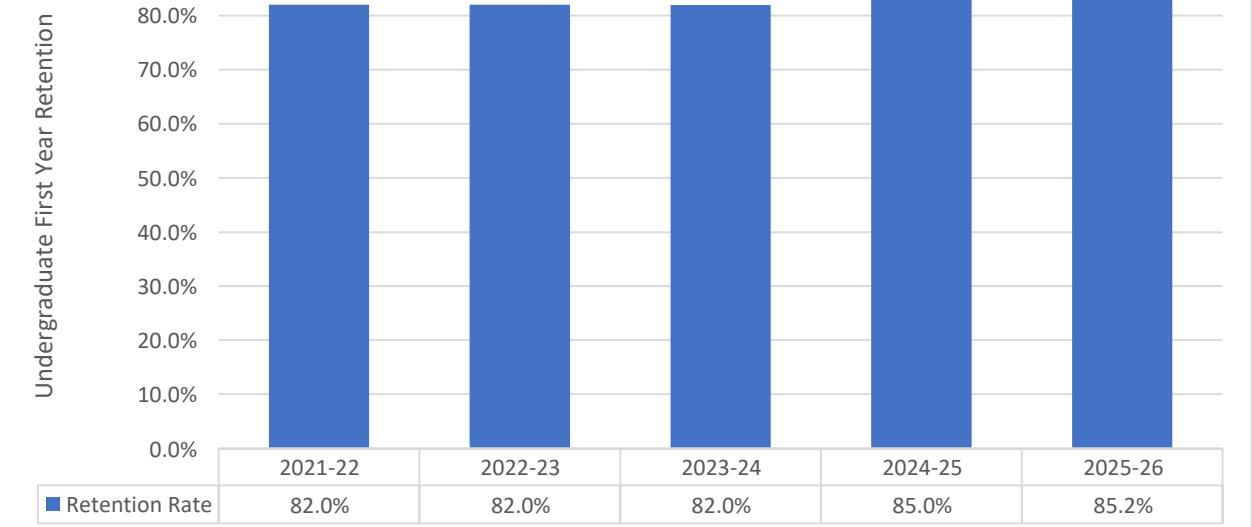
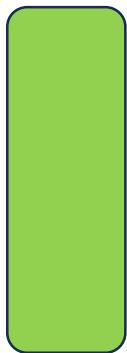


Source: StFX Admissions Report (mFAST)

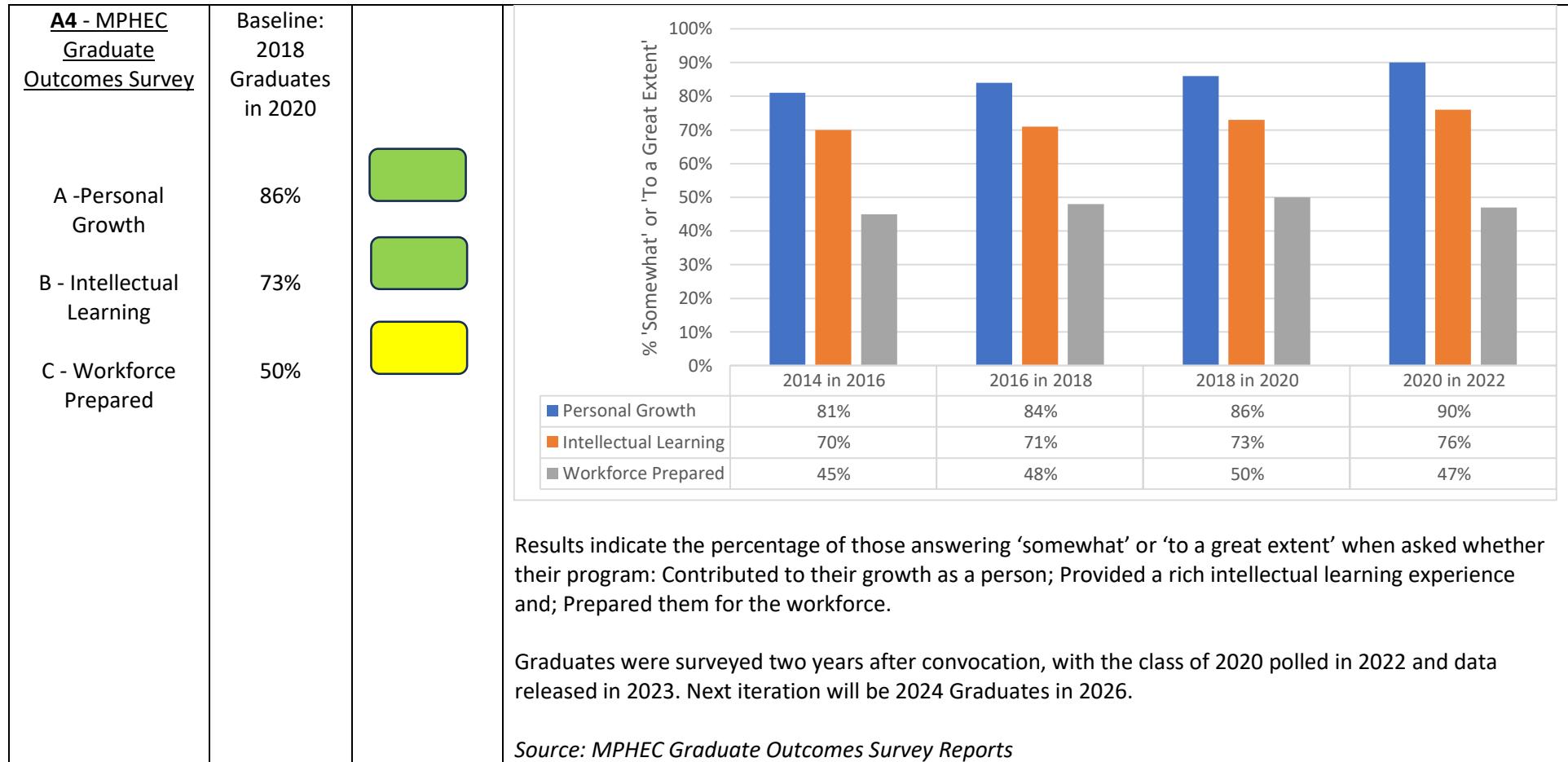
A3 -
Undergraduate
Retention (1st to
2nd year)*

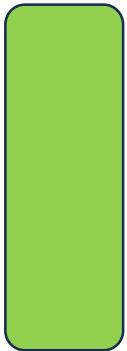
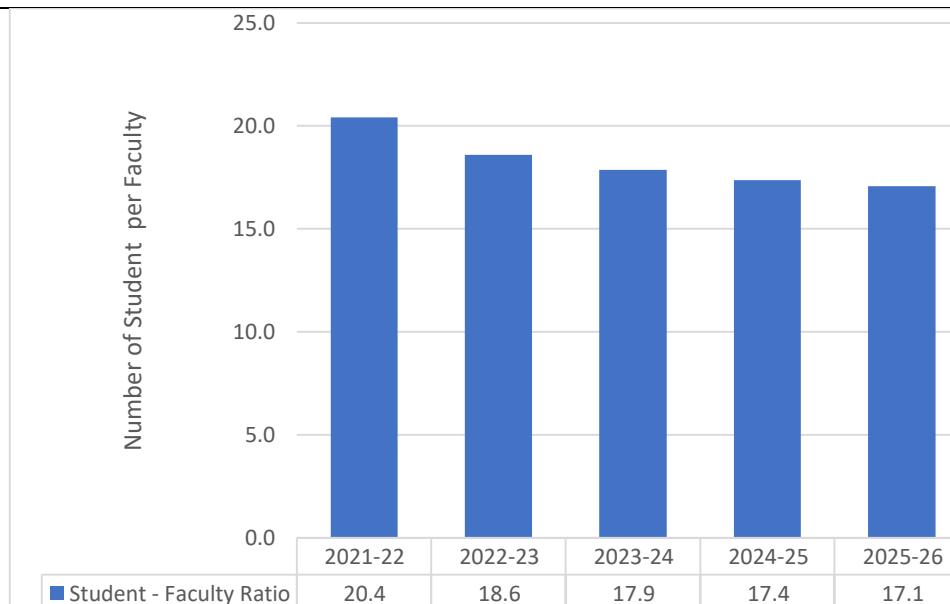
* e.g., 2023-24
reflects Fall 2022
students
returning in Fall
2023

82.0%



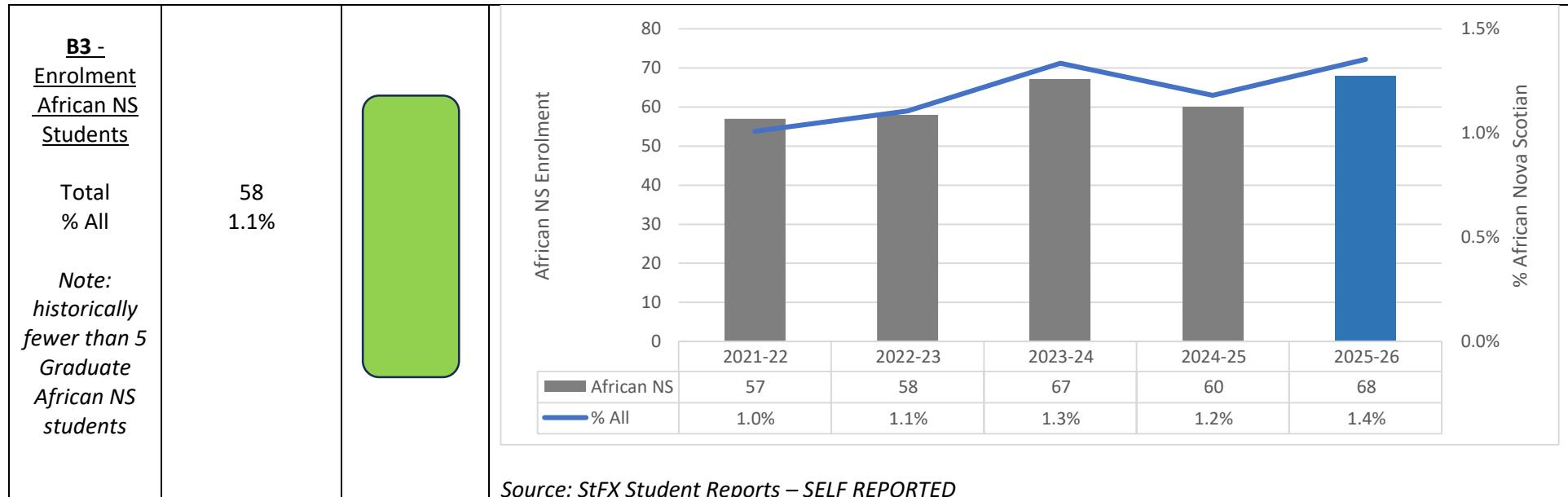
Source: StFX X-Reports



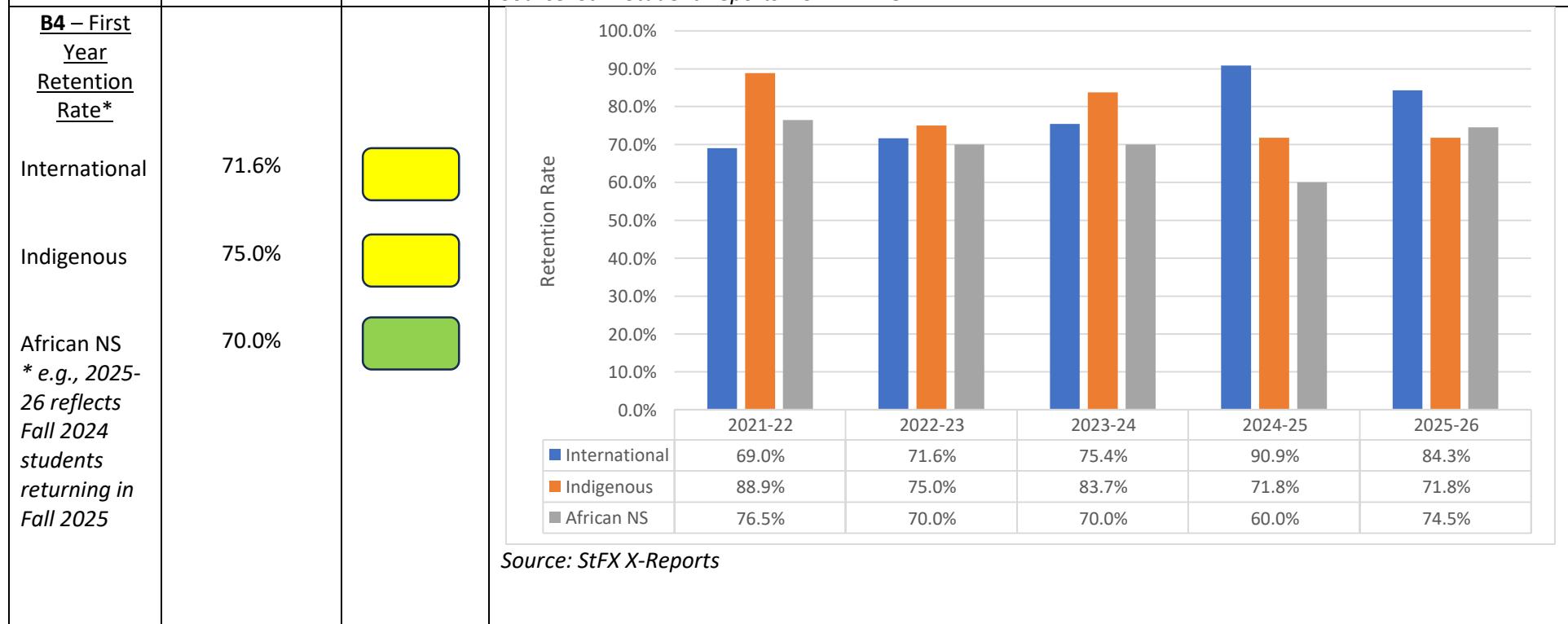
A5 - Student - Teacher Ratio*	18.6		 <table border="1"> <thead> <tr> <th>Academic Year</th> <th>Student - Faculty Ratio</th> </tr> </thead> <tbody> <tr> <td>2021-22</td> <td>20.4</td> </tr> <tr> <td>2022-23</td> <td>18.6</td> </tr> <tr> <td>2023-24</td> <td>17.9</td> </tr> <tr> <td>2024-25</td> <td>17.4</td> </tr> <tr> <td>2025-26</td> <td>17.1</td> </tr> </tbody> </table>	Academic Year	Student - Faculty Ratio	2021-22	20.4	2022-23	18.6	2023-24	17.9	2024-25	17.4	2025-26	17.1
Academic Year	Student - Faculty Ratio														
2021-22	20.4														
2022-23	18.6														
2023-24	17.9														
2024-25	17.4														
2025-26	17.1														
<p><i>*Number of students divided by number of full-time faculty</i></p> <p>Source: MPHEC & AAU (25-26) Enrolment data; StFX Finance – AVP Report for FT Faculty information</p>															

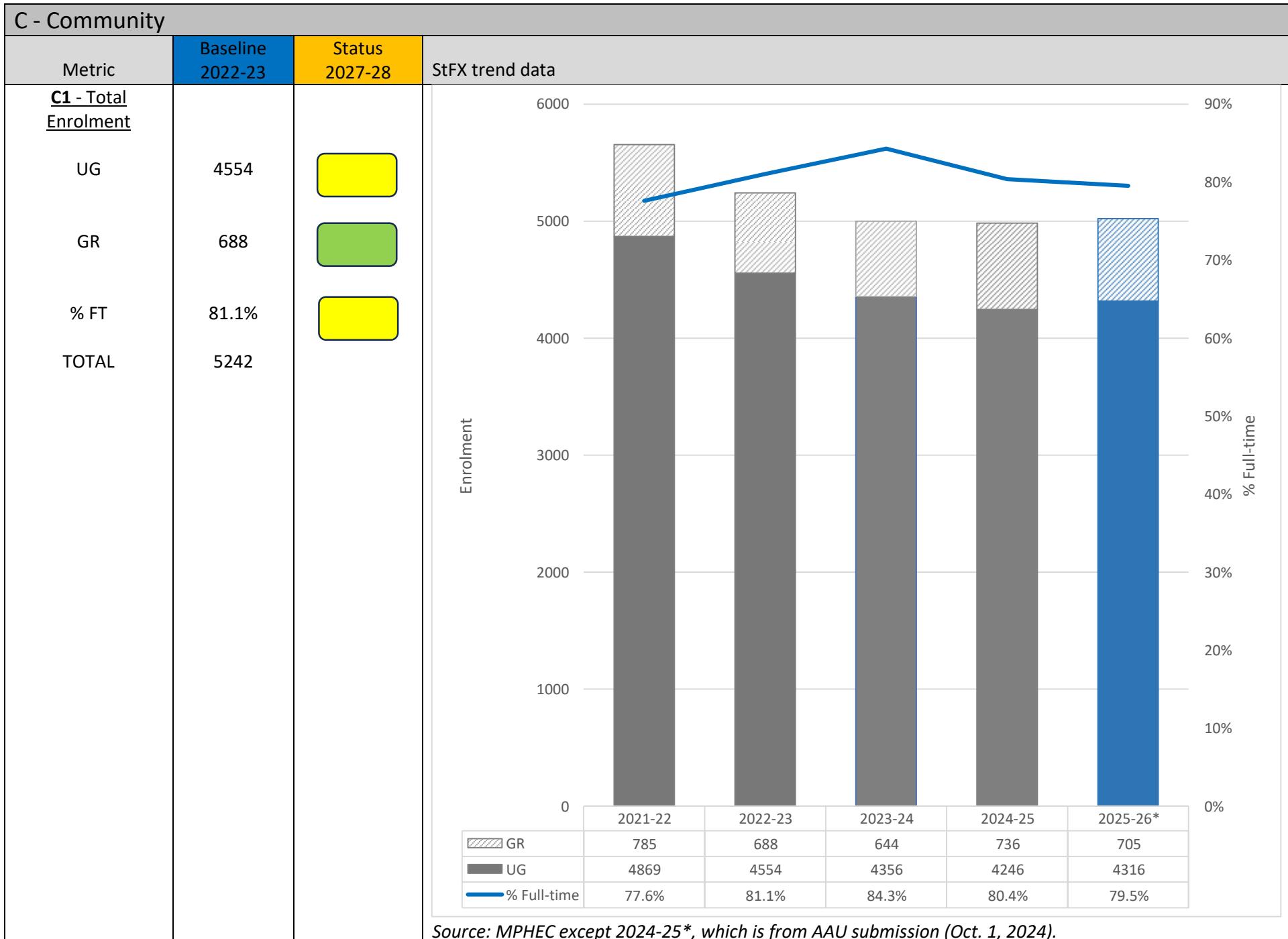
B - Equity, Diversity, Inclusion and Accessibility

Metric	Baseline 2022-23	Status 2027-28	StFX trend data																								
B1 - <u>Enrolment</u> <u>International</u> <u>Students</u>			<p>International Enrollment</p> <table border="1"> <thead> <tr> <th>Year</th> <th>GR</th> <th>UG</th> <th>% All</th> </tr> </thead> <tbody> <tr> <td>2021-22</td> <td>123</td> <td>199</td> <td>5.7%</td> </tr> <tr> <td>2022-23</td> <td>127</td> <td>212</td> <td>6.5%</td> </tr> <tr> <td>2023-24</td> <td>103</td> <td>192</td> <td>5.9%</td> </tr> <tr> <td>2024-25</td> <td>104</td> <td>232</td> <td>6.7%</td> </tr> <tr> <td>2025-26</td> <td>78</td> <td>145</td> <td>4.4%</td> </tr> </tbody> </table>	Year	GR	UG	% All	2021-22	123	199	5.7%	2022-23	127	212	6.5%	2023-24	103	192	5.9%	2024-25	104	232	6.7%	2025-26	78	145	4.4%
Year	GR	UG	% All																								
2021-22	123	199	5.7%																								
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2025-26	78	145	4.4%																								
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GR	127																										
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<p><i>Source: MPHEC, AAU 2025-26</i></p>																											
B2 - <u>Enrolment</u> <u>Indigenous</u> <u>Students</u>			<p>Indigenous Enrollment</p> <table border="1"> <thead> <tr> <th>Year</th> <th>GR</th> <th>UG</th> <th>% All</th> </tr> </thead> <tbody> <tr> <td>2021-22</td> <td>33</td> <td>158</td> <td>3.4%</td> </tr> <tr> <td>2022-23</td> <td>36</td> <td>161</td> <td>3.8%</td> </tr> <tr> <td>2023-24</td> <td>19</td> <td>161</td> <td>3.6%</td> </tr> <tr> <td>2024-25</td> <td>20</td> <td>176</td> <td>3.9%</td> </tr> <tr> <td>2025-26</td> <td>28</td> <td>173</td> <td>4.0%</td> </tr> </tbody> </table>	Year	GR	UG	% All	2021-22	33	158	3.4%	2022-23	36	161	3.8%	2023-24	19	161	3.6%	2024-25	20	176	3.9%	2025-26	28	173	4.0%
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<p><i>Source: StFX Student Reports – SELF REPORTED</i></p>																											



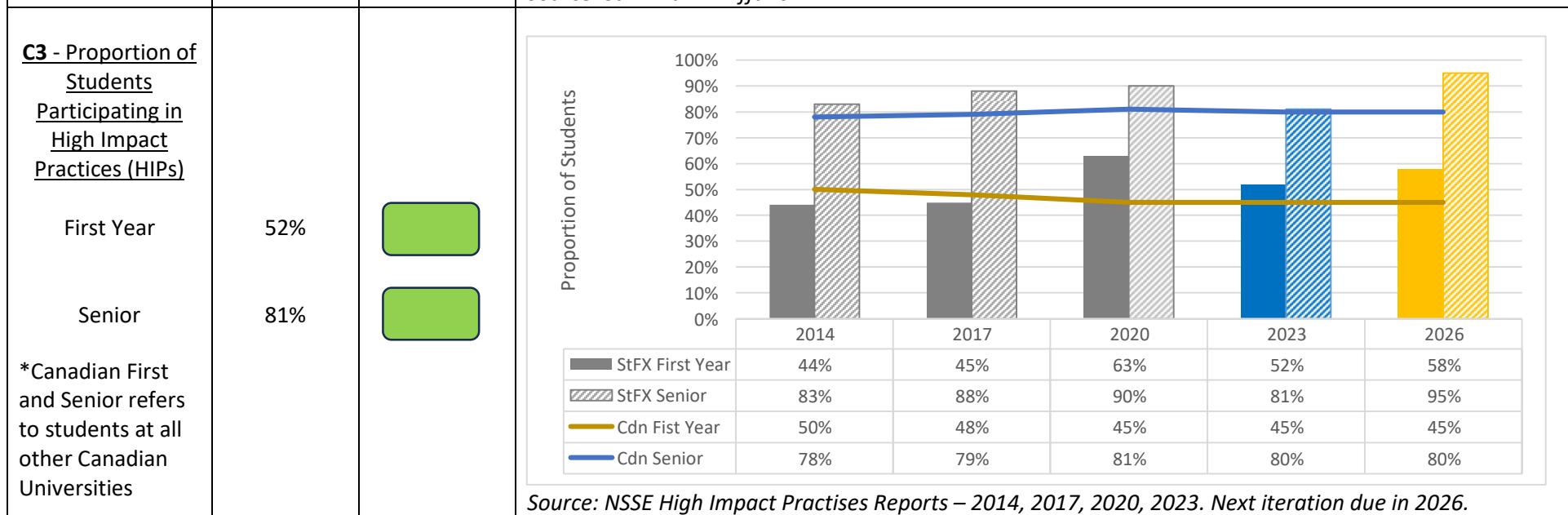
Source: StFX Student Reports – SELF REPORTED

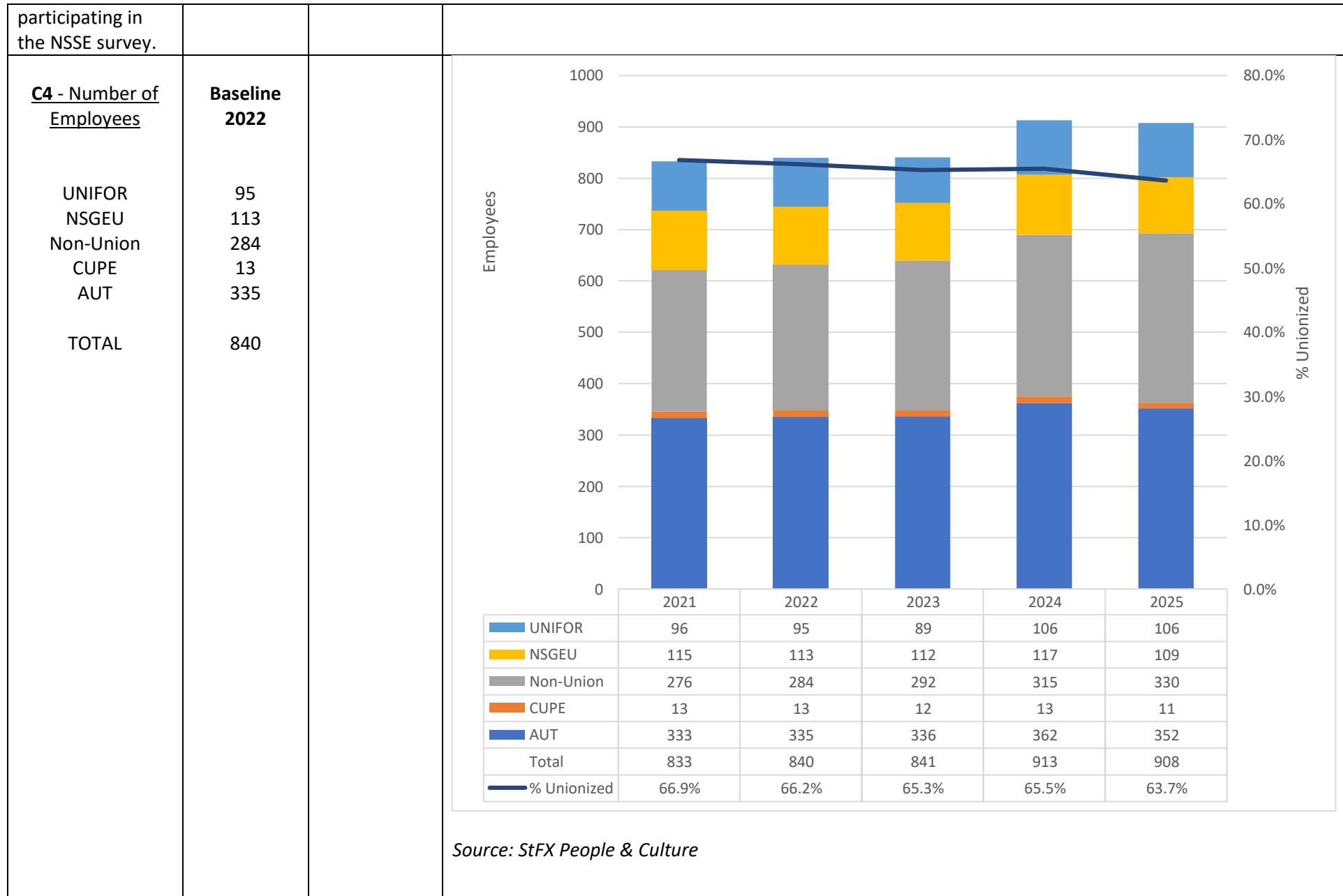


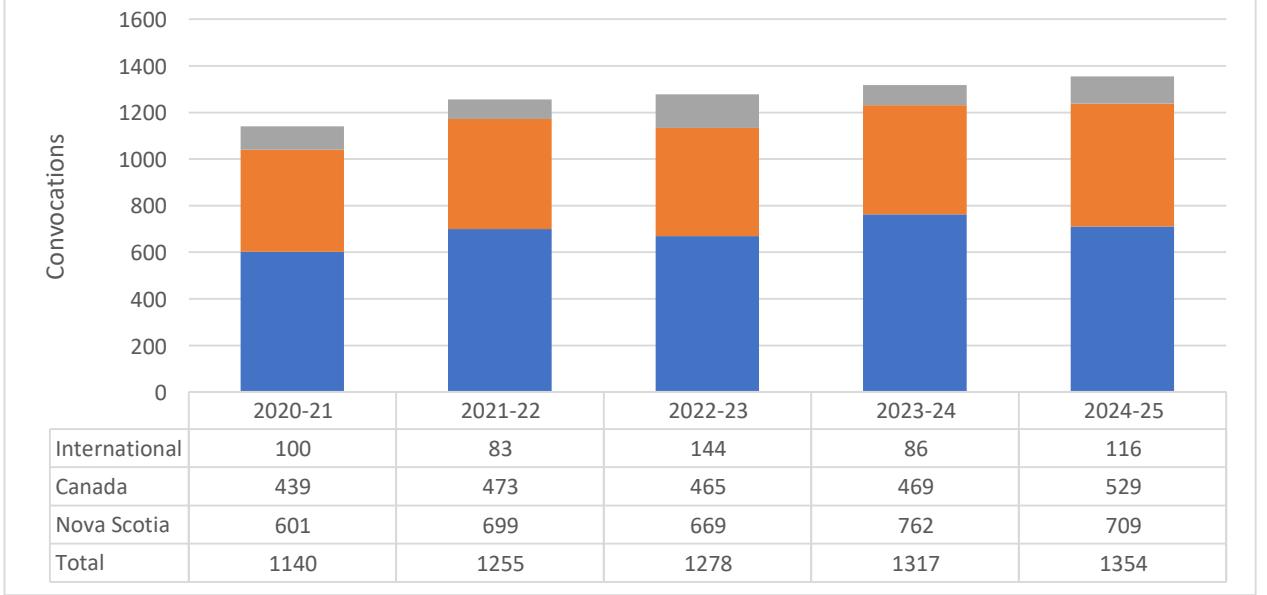


C2 - Total Alumni by Country	11,937 Alumni living in 64 countries <i>*Alumni with contactable addresses, 2013 to 2025 graduates</i>	Alumni by Country				Alumni by Province					
		Rank		Alum ni	Rank		Province	Alum ni	% of Canada		
		Rank	Last Year		Rank	Last Year					
1	1	Canada	1124	2	1	1	Nova Scotia	6259	55.7%		
2	2	China	176		2	2	Ontario	2223	19.8%		
3	4	India	142		3	4	New Brunswick	767	6.8%		
4	3	United States	130		4	3	Alberta	749	6.7%		
5	7	Bermuda	27		5	5	Quebec	320	2.8%		
6	5	Bahamas	24		6	6	British Columbia	314	2.8%		
7	6	United Kingdom	22		7	7	Prince Edward Island	274	2.4%		
8	16	Ecuador	12		8	8	Newfoundland and Labrador	169	1.5%		
9	8	Bangladesh	11		9	9	Manitoba	49	0.4%		
10	9	Nigeria	10		10	10	Saskatchewan	39	0.3%		
11	10	Germany	8		11	12	Northwest Territories	31	0.3%		
12	11	Ghana	7		12	11	Yukon Territory	30	0.3%		
13	12	Zambia	7		13	13	Nunavut	18	0.2%		

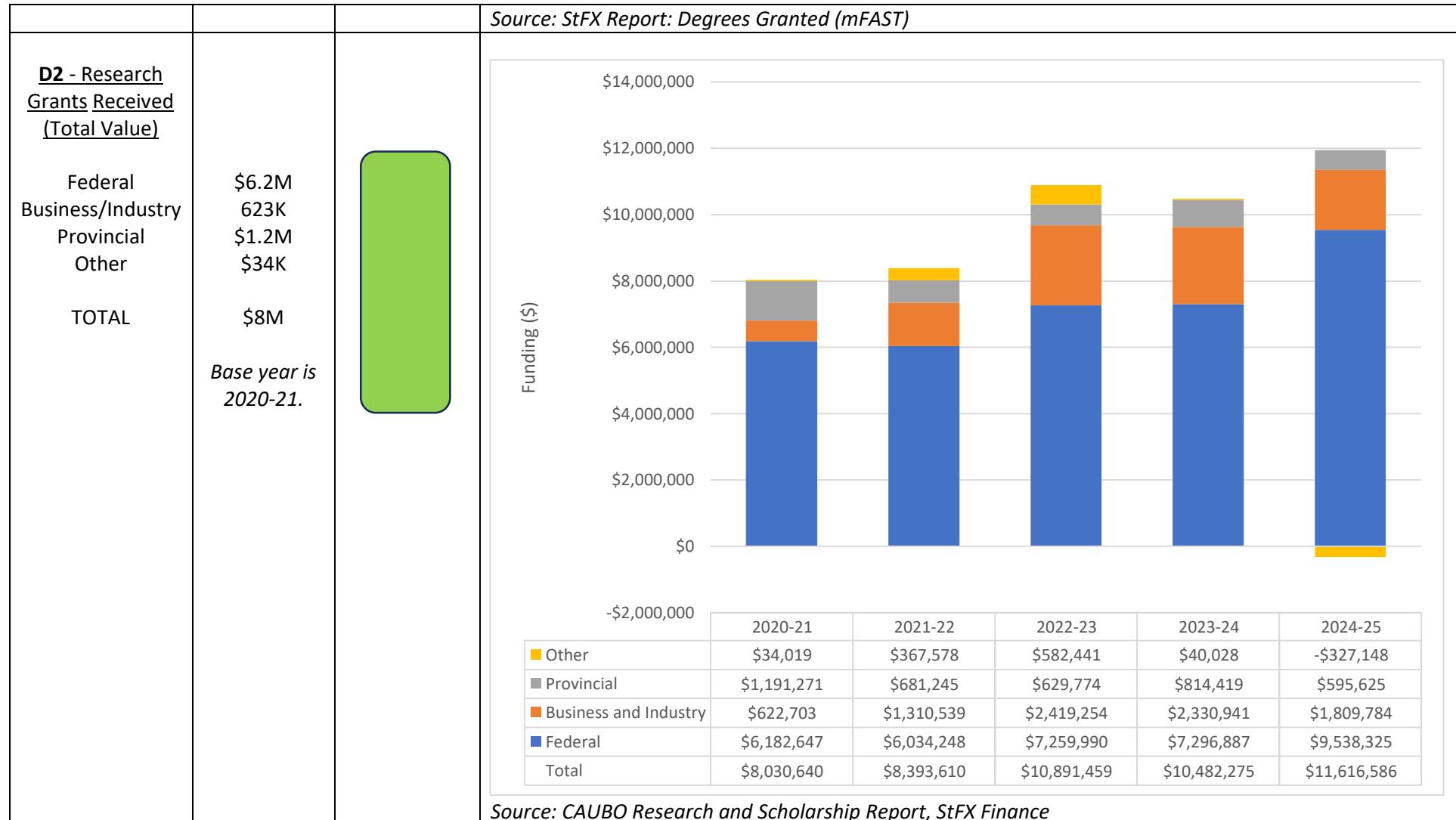
Source: StFX Alumni Affairs

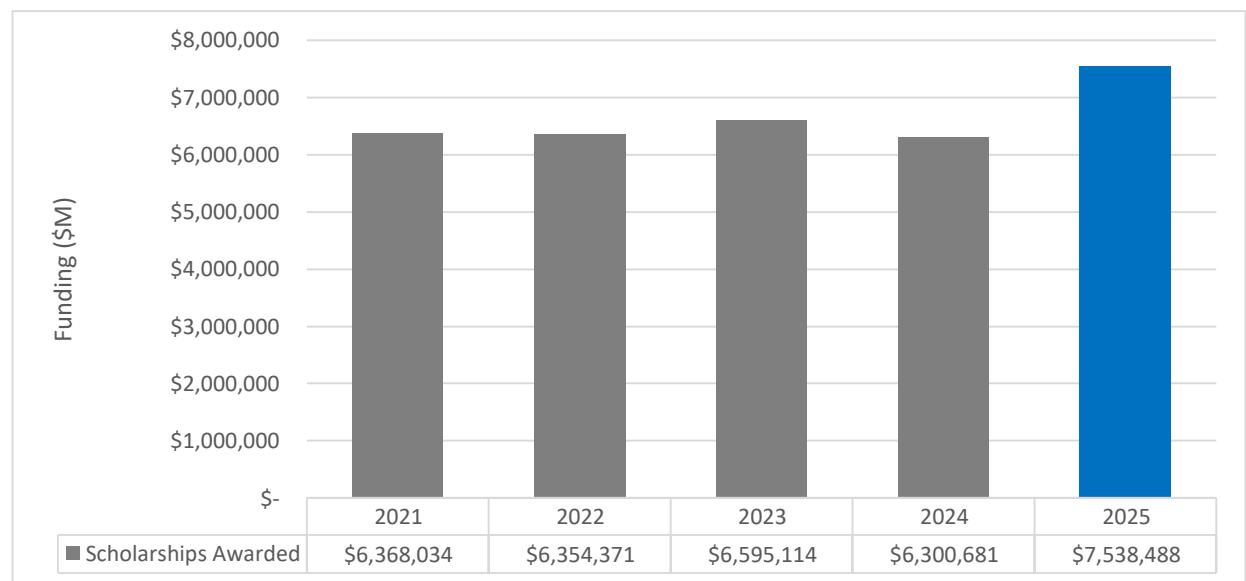
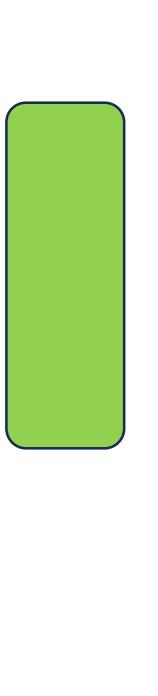
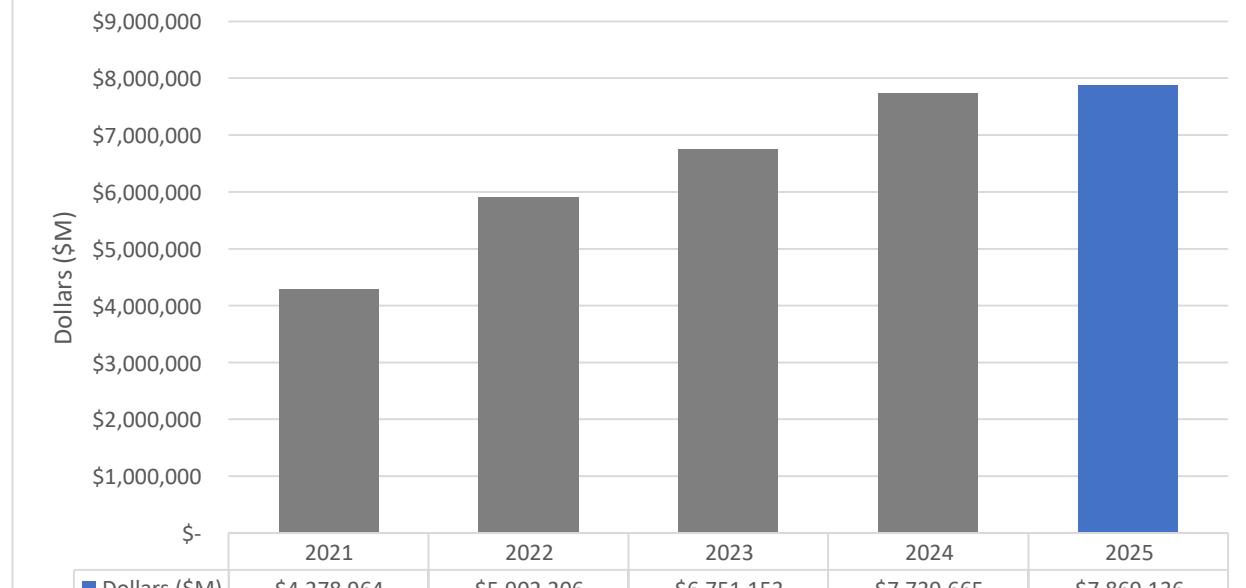


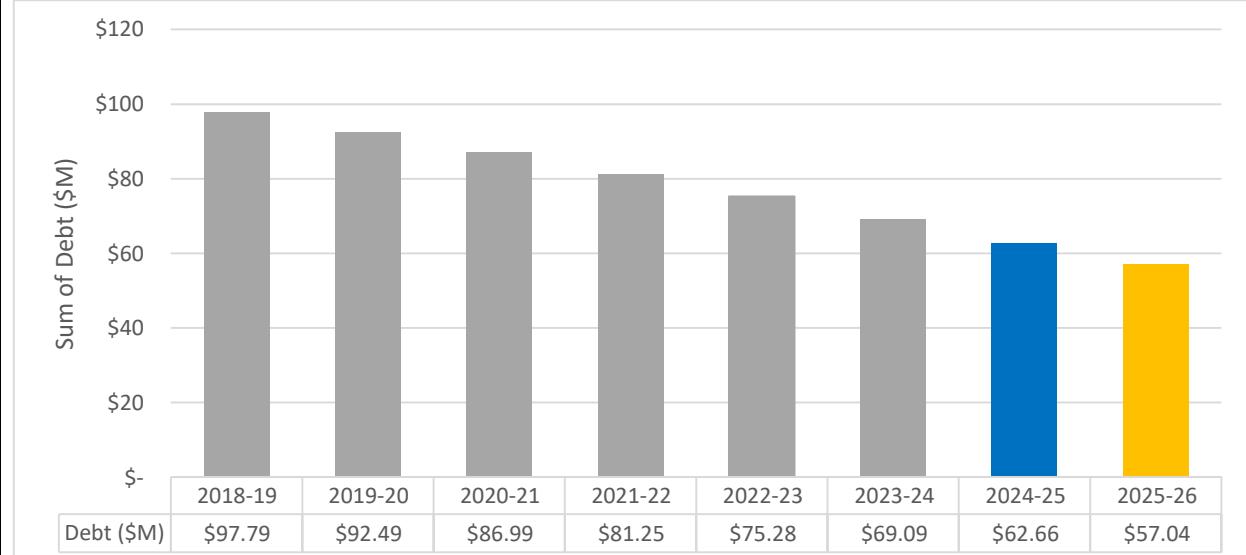
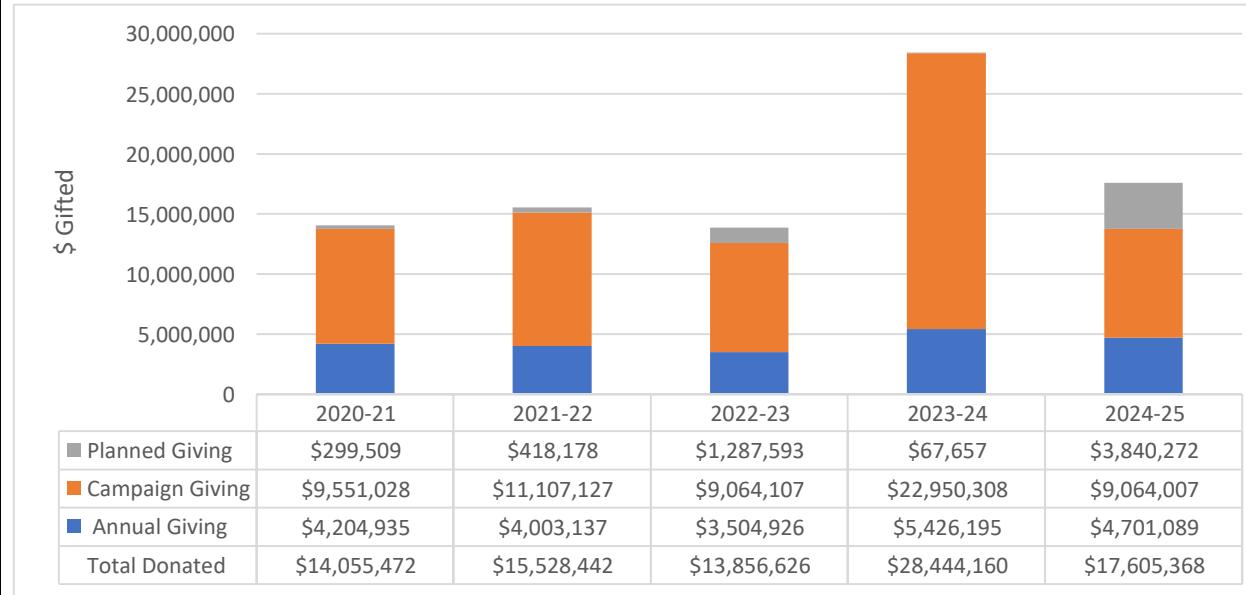


D - Responsive																																		
Metric	Baseline 2022-23	Status 2027-28	StFX trend data																															
<u>D1 - Annual Number of Graduates*</u>	1255																																	
Nova Scotia	699																																	
Other Canada	473																																	
International	83																																	
<i>*Totals for Fall & Spring convocation ceremonies</i>			 <table border="1"> <thead> <tr> <th>Category</th> <th>2020-21</th> <th>2021-22</th> <th>2022-23</th> <th>2023-24</th> <th>2024-25</th> </tr> </thead> <tbody> <tr> <td>International</td> <td>100</td> <td>83</td> <td>144</td> <td>86</td> <td>116</td> </tr> <tr> <td>Canada</td> <td>439</td> <td>473</td> <td>465</td> <td>469</td> <td>529</td> </tr> <tr> <td>Nova Scotia</td> <td>601</td> <td>699</td> <td>669</td> <td>762</td> <td>709</td> </tr> <tr> <td>Total</td> <td>1140</td> <td>1255</td> <td>1278</td> <td>1317</td> <td>1354</td> </tr> </tbody> </table>		Category	2020-21	2021-22	2022-23	2023-24	2024-25	International	100	83	144	86	116	Canada	439	473	465	469	529	Nova Scotia	601	699	669	762	709	Total	1140	1255	1278	1317	1354
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Source: StFX Report: Degrees Granted (mFAST)



<p>D3 - Scholarships, Bursaries & Prizes Awarded (Total Value)</p>	<p>\$6.4M</p>		 <table border="1"> <thead> <tr> <th>Year</th> <th>Funding (\$M)</th> </tr> </thead> <tbody> <tr> <td>2021</td> <td>\$6,368,034</td> </tr> <tr> <td>2022</td> <td>\$6,354,371</td> </tr> <tr> <td>2023</td> <td>\$6,595,114</td> </tr> <tr> <td>2024</td> <td>\$6,300,681</td> </tr> <tr> <td>2025</td> <td>\$7,538,488</td> </tr> </tbody> </table> <p><i>Source: StFX Financial Statements, Schedule 2 Figures represent funds awarded.</i></p>	Year	Funding (\$M)	2021	\$6,368,034	2022	\$6,354,371	2023	\$6,595,114	2024	\$6,300,681	2025	\$7,538,488
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2023	\$6,595,114														
2024	\$6,300,681														
2025	\$7,538,488														
<p>D4 - Investments in Student Services*</p> <p><i>*Includes costs of Administration, Student Support Services, Athletics, Recreation, Welcome Week, Financial Aid</i></p>	<p>\$5.9M</p>		 <table border="1"> <thead> <tr> <th>Year</th> <th>Dollars (\$M)</th> </tr> </thead> <tbody> <tr> <td>2021</td> <td>\$4,278,964</td> </tr> <tr> <td>2022</td> <td>\$5,902,206</td> </tr> <tr> <td>2023</td> <td>\$6,751,153</td> </tr> <tr> <td>2024</td> <td>\$7,739,665</td> </tr> <tr> <td>2025</td> <td>\$7,869,136</td> </tr> </tbody> </table> <p><i>Source: StFX Financial Statements</i></p>	Year	Dollars (\$M)	2021	\$4,278,964	2022	\$5,902,206	2023	\$6,751,153	2024	\$7,739,665	2025	\$7,869,136
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E - Sustainability																																		
Metric	Baseline 2022-23	Status 2027-28	StFX trend data																															
<u>E1 - Long Term Debt</u>	\$75.28M		 <table border="1"> <caption>Sum of Debt (\$M)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Debt (\$M)</th> </tr> </thead> <tbody> <tr><td>2018-19</td><td>\$97.79</td></tr> <tr><td>2019-20</td><td>\$92.49</td></tr> <tr><td>2020-21</td><td>\$86.99</td></tr> <tr><td>2021-22</td><td>\$81.25</td></tr> <tr><td>2022-23</td><td>\$75.28</td></tr> <tr><td>2023-24</td><td>\$69.09</td></tr> <tr><td>2024-25</td><td>\$62.66</td></tr> <tr><td>2025-26</td><td>\$57.04</td></tr> </tbody> </table>		Fiscal Year	Debt (\$M)	2018-19	\$97.79	2019-20	\$92.49	2020-21	\$86.99	2021-22	\$81.25	2022-23	\$75.28	2023-24	\$69.09	2024-25	\$62.66	2025-26	\$57.04												
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			<p>Source: StFX Finance</p>																															
<u>E2 - Total Campaign Giving (Cash Receipts)</u>			 <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Planned Giving</th> <th>Campaign Giving</th> <th>Annual Giving</th> <th>Total Donated</th> </tr> </thead> <tbody> <tr><td>2020-21</td><td>\$299,509</td><td>\$9,551,028</td><td>\$4,204,935</td><td>\$14,055,472</td></tr> <tr><td>2021-22</td><td>\$418,178</td><td>\$11,107,127</td><td>\$4,003,137</td><td>\$15,528,442</td></tr> <tr><td>2022-23</td><td>\$1,287,593</td><td>\$9,064,107</td><td>\$3,504,926</td><td>\$13,856,626</td></tr> <tr><td>2023-24</td><td>\$67,657</td><td>\$22,950,308</td><td>\$5,426,195</td><td>\$28,444,160</td></tr> <tr><td>2024-25</td><td>\$3,840,272</td><td>\$9,064,007</td><td>\$4,701,089</td><td>\$17,605,368</td></tr> </tbody> </table>		Fiscal Year	Planned Giving	Campaign Giving	Annual Giving	Total Donated	2020-21	\$299,509	\$9,551,028	\$4,204,935	\$14,055,472	2021-22	\$418,178	\$11,107,127	\$4,003,137	\$15,528,442	2022-23	\$1,287,593	\$9,064,107	\$3,504,926	\$13,856,626	2023-24	\$67,657	\$22,950,308	\$5,426,195	\$28,444,160	2024-25	\$3,840,272	\$9,064,007	\$4,701,089	\$17,605,368
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Planned Campaign Annual	\$418.1K \$11.1M \$4.0M	 																																

Source: StFX Advancement

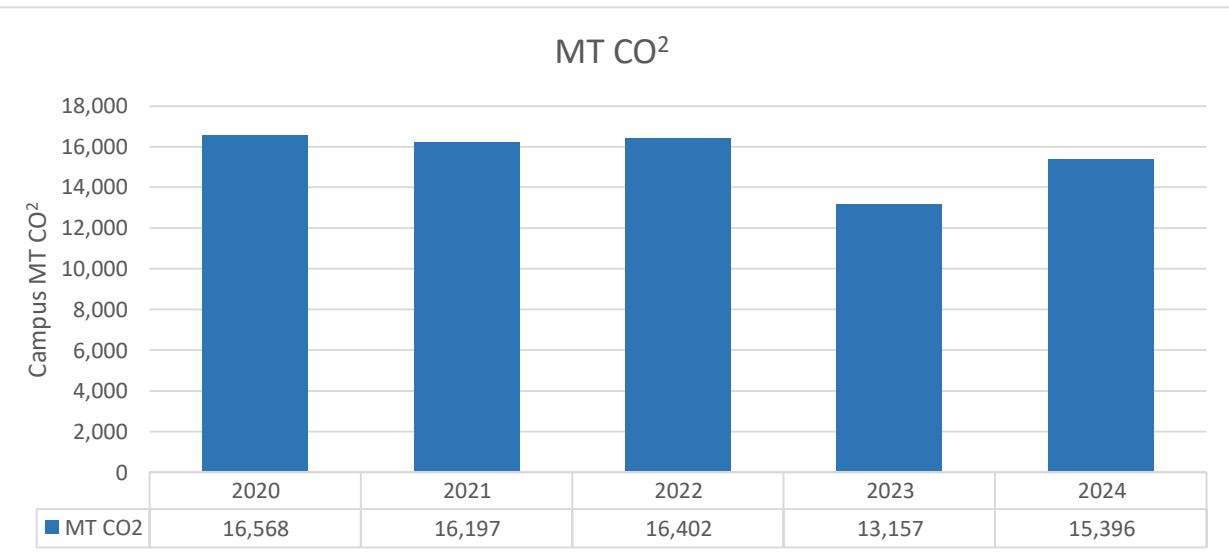
Annual Giving: Donations unrelated to any campaign commitment and "typically" used in the same year.

Campaign Giving: Gifts towards identified campaigns within the university - Saputo, Xaverian Fund, etc.

Planned Gift: Donations received from an estate.

E3 - Total Carbon Emissions

16,156MT

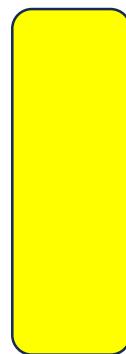


Source: StFX Facilities Management

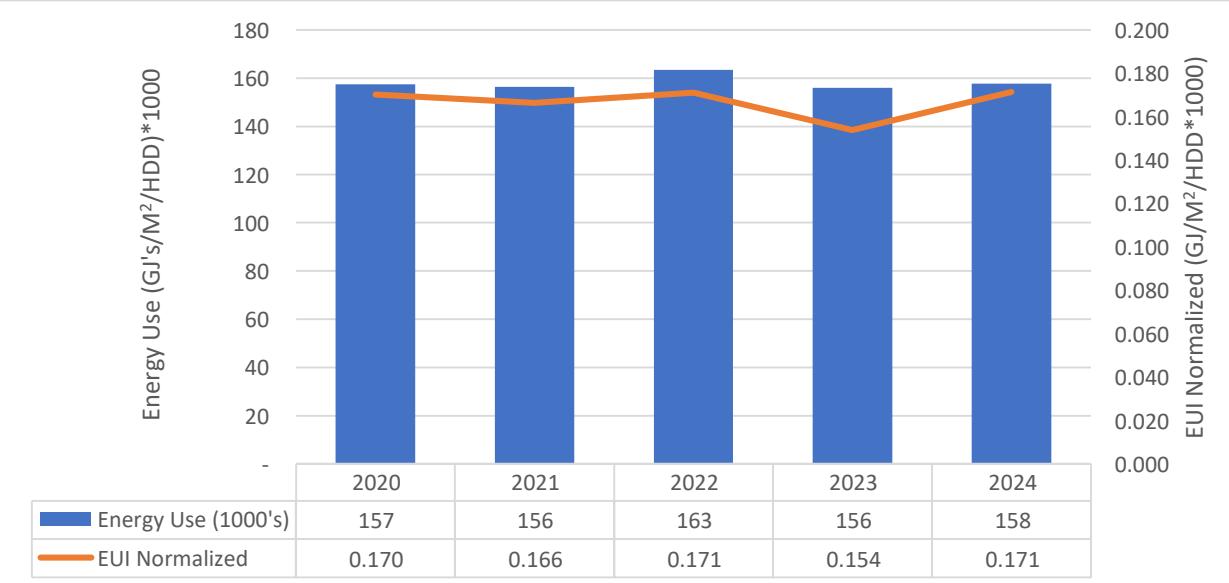
Includes Boiler Fuels, Furnace Oil, Electricity, Propane, and Fleet Vehicle emissions.

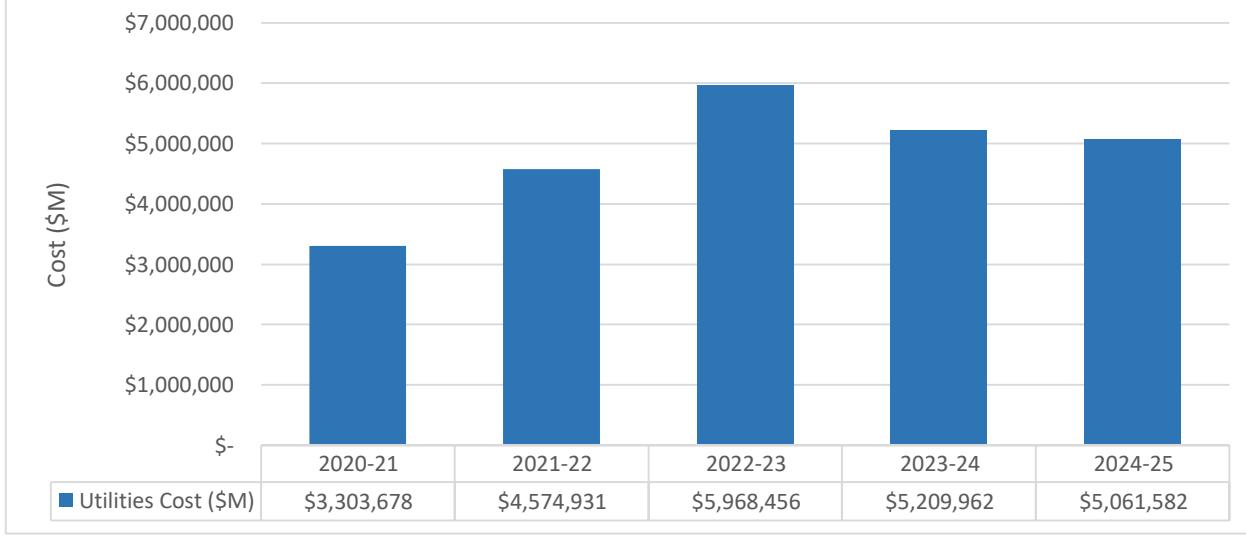
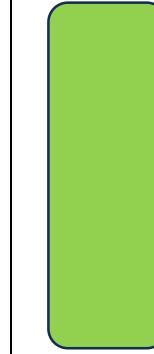
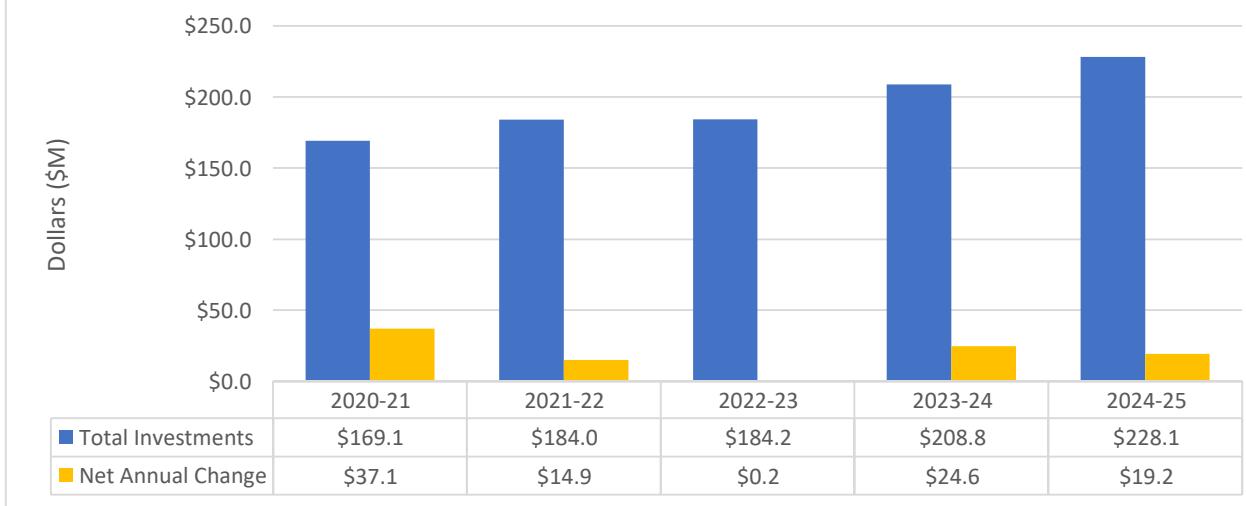
E4 - Campus Energy Use*
(Normalized)

163,402
GJ/M²/HDD



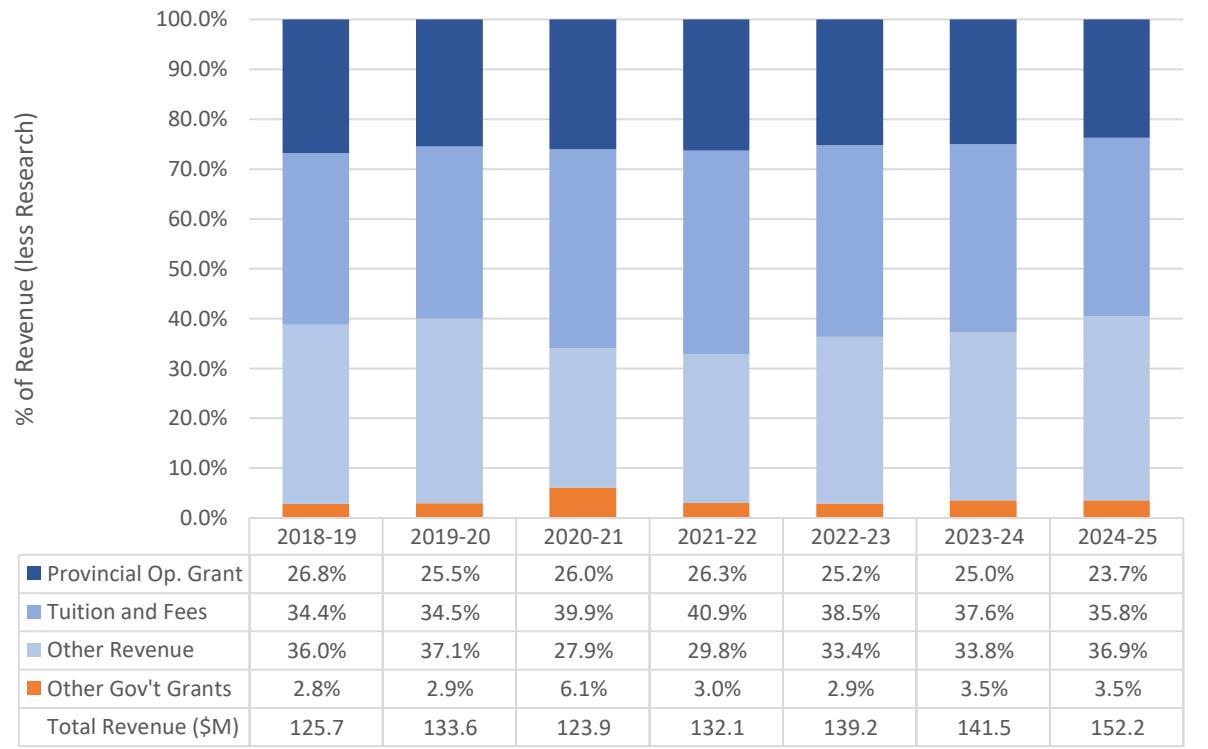
**Includes CHP fuels, furnace oil, propane, electricity*



			<ul style="list-style-type: none"> • <i>Energy Use (GJ's/M²/HDD) measures the amount of heating energy required during the heating season</i> • <i>Energy Use Intensity (EUI) Normalized is the amount of energy (GJ) used in a building per sq. ft. (or M²) per year, normalized to weather</i> 																		
<u>E5 - Total Energy Costs*</u> <i>*Includes mechanical/electrical, buildings, central heating plant, & utilities</i>	\$5.97M		 <table border="1"> <thead> <tr> <th>Year</th> <th>Utilities Cost (\$M)</th> </tr> </thead> <tbody> <tr> <td>2020-21</td> <td>\$3,303,678</td> </tr> <tr> <td>2021-22</td> <td>\$4,574,931</td> </tr> <tr> <td>2022-23</td> <td>\$5,968,456</td> </tr> <tr> <td>2023-24</td> <td>\$5,209,962</td> </tr> <tr> <td>2024-25</td> <td>\$5,061,582</td> </tr> </tbody> </table>	Year	Utilities Cost (\$M)	2020-21	\$3,303,678	2021-22	\$4,574,931	2022-23	\$5,968,456	2023-24	\$5,209,962	2024-25	\$5,061,582						
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<u>E6 - Endowment Fund Balance</u> Net Annual Change 2021-22 used as Base Year.	\$184M 14.9M		 <table border="1"> <thead> <tr> <th>Year</th> <th>Total Investments</th> <th>Net Annual Change</th> </tr> </thead> <tbody> <tr> <td>2020-21</td> <td>\$169.1</td> <td>\$37.1</td> </tr> <tr> <td>2021-22</td> <td>\$184.0</td> <td>\$14.9</td> </tr> <tr> <td>2022-23</td> <td>\$184.2</td> <td>\$0.2</td> </tr> <tr> <td>2023-24</td> <td>\$208.8</td> <td>\$24.6</td> </tr> <tr> <td>2024-25</td> <td>\$228.1</td> <td>\$19.2</td> </tr> </tbody> </table>	Year	Total Investments	Net Annual Change	2020-21	\$169.1	\$37.1	2021-22	\$184.0	\$14.9	2022-23	\$184.2	\$0.2	2023-24	\$208.8	\$24.6	2024-25	\$228.1	\$19.2
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E7 -
Consolidated
Revenue
Breakdown

139.2M



Source: StFX Finance